

stars India study tour

India 2030: Promise and Reality

17 - 23 January 2027

Mumbai, Pune, Bengaluru (in Partnership with Tata)

Objectives:

- On-the-ground exploration of India's economic transformation, industrial depth, and emerging technology landscape across three cities: Mumbai, Pune, and Bengaluru.
- Meet business leaders and entrepreneurs for an in-depth discussion and exchange.
- Understand the state of the Indian economy and the opportunities for foreign business.

Key details:

- **Date: Sunday, 17 January** (19h welcome dinner) - **Saturday, 23 January 2027** (programme until lunch, followed by individual departure)
- **Venues: Mumbai, Pune, Bengaluru**
- **Participants:** 25-30 Business Leaders
- **Participation fee: CHF 4'500** (CHF 3'000 for your partner in double room) (including accommodation of 6 nights, meals, ground transfers, flight from Pune to Bengaluru and site visits – see our terms and conditions)
- **Deadline:** Please **register online** as soon as possible but no later than **30 September 2026**

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- Understand the state of the Indian economy and the opportunities for foreign business.

Recommended Reading:

- Katherine BOO. Behind the Beautiful Forevers: Life, death, and hope in a Mumbai undercity. Penguin Random House New York, 2014. Recommended by Chris Gisi, participant of stars India study tour 2027
- Heribert DIETER. Indien – Porträt einer aufstrebenden Grossmacht (German only). Bundeszentrale für politische Bildung Bonn, 2026.
- PwC's 29th Annual Global CEO Survey: India perspective. From potential to performance in the age of AI. January 2026
- Urs SCHOETTLI. Indien – Faszinosum der Gegensätze (German only). Vontobel Stiftung Zürich, 2025.
- World Bank Group. India Development Update. April 2026.

Programme:

stars reserves the right to make any necessary changes to the programme.

The programme is designed to offer three parallel lenses: the corporate and policy environment in Mumbai, India's manufacturing heartland in Pune, and the innovation and technology ecosystem in Bengaluru. Each city contributes a distinct dimension to the overarching question of where India stands

today, and where it is heading by 2030.

Sunday, 17 January 2027 — Mumbai: Arrival

Delegates arrive in Mumbai throughout the day. The Tata Group hosting team will coordinate airport transfers to the hotel. The evening is reserved for a welcome dinner for all delegates who have arrived, providing an opportunity for introductions and orientation before the programme formally begins.

Time	Activity
All day	Individual arrivals. The Tata Group hosting team will coordinate airport transfers to the hotel. Check-in at Hotel "The Taj Mahal Palace"
19:00	Welcome dinner hosted by Mohamed Irshad and TCS Corporate Affairs team, hotel venue

Monday, 18 January 2027 — Mumbai: Tata HQ and TCS

The programme opens with a visit to Bombay House, the historic headquarters of the Tata Group in South Mumbai, followed by an afternoon deep-dive at the TCS Executive Briefing Centre at Banyan Park. The evening offers a group dinner and guided exploration of South Mumbai.

Time	Activity
08:00 to 09:00	Breakfast at hotel
09:00	Depart hotel by coach to Bombay House, Hutatma Chowk, Fort
09:30 to 11:00	Visit to Bombay House: session with Tata Group executives — Tata's global strategy, conglomerate model, and India's role in the global economy
11:00 to 12:15	Transfer by coach to TCS Banyan Park, Powai (approx. 1 hour, including registration and settling)
12:15 to 13:15	Lunch at TCS Banyan Park campus
13:15 to 16:30	TCS Executive Briefing Centre: deep-dive on digital transformation, enterprise innovation, AI, retail fast fashion, supply chain, and pricing strategy
16:30 to 17:00	Return transfer to hotel
19:00 onwards	Group dinner followed by evening guided tour of South Mumbai heritage district (Gateway of India, Colaba, Marine Drive)

Tuesday, 19 January 2027 — Mumbai: Industry, Government and Retail

The second day in Mumbai broadens from the Tata Group lens to the wider Mumbai business ecosystem. The morning features a roundtable with the Confederation of Indian Industry (CII) Western Region, followed by an afternoon engagement with the Maharashtra State Government, and an evening retail experience at Zudio and Tata retail outlets.

Time	Activity
08:00 to 09:00	Breakfast at hotel
09:00	Depart hotel for CII Western Region offices

09:30 to 12:30	CII Western Region Roundtable: industry leadership, member companies, startups and innovative organisations. Focus: Maharashtra's economic trajectory, investment climate, and sectoral competitiveness
12:30 to 14:00	Lunch hosted by CII Western Region
14:30 to 16:30	Engagement with Maharashtra State Government: investment promotion, ease of doing business, and policy outlook (venue at Maharashtra Government premises)
17:00 to 18:30	Session on Taj Hotels: hospitality industry in India, IHCL's growth strategy, brand architecture and customer experience innovation
18:30 onwards	Visit to Zudio flagship store and Tata retail portfolio outlets — retail fast fashion in India, followed by an evening of informal shopping and dining in central Mumbai

Wednesday, 20 January 2027 — Pune: Tata Motors and Manufacturing

An early departure by road takes the group to Pune, India's automotive and manufacturing capital. The highlight is a visit to Tata Motors' Pimpri facility, which houses both the Jaguar Land Rover India operations and an active manufacturing plant.

Time	Activity
07:00 to 07:30	Breakfast at hotel
07:30	Check-out and depart Mumbai by dedicated coach to Pune (approx. 3 to 3.5 hours via Expressway)
11:00 to 11:30	Arrive Pune, check-in at Hotel "Blue Diamond, Pune - IHCL SeleQtions"
12:00 to 13:00	Lunch in Pune
14:00 to 17:00	Visit to Tata Motors, Pimpri: Jaguar Land Rover India offices, product showcase, and manufacturing facility tour
19:30 onwards	Group dinner in Pune

Thursday, 21 January 2027 — Pune: Innovation, Life Sciences and Education

The second day in Pune showcases the city's diversity beyond automotive — from world-class vaccine manufacturing at the Serum Institute to precision engineering at Forbes Marshall, and higher education innovation at Nyanta University, established by members of the Confederation of Indian Industry.

Time	Activity
08:00 to 09:00	Breakfast at hotel
09:00 to 11:30	Visit to Serum Institute of India: global vaccine manufacturing, R&D capabilities, and role in global health supply chains
12:00 to 13:30	Visit to Forbes Marshall: industrial automation, precision engineering, and global B2B manufacturing excellence
14:00 to 15:00	Lunch
15:30 to 17:30	Visit to Nyanta University (established by CII members): innovation ecosystem, industryacademia collaboration, and India's higher education transformation

Evening	Evening flight to Bengaluru. Check-in at Hotel "Taj West End, Bengaluru"
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Friday, 22 January 2027 — Bengaluru: Technology and Deep Tech

The day features visits to Tata's most advanced facilities in semiconductors, quantum computing, and healthcare technology, with Bengaluru's emergence as a deep tech hub as the overarching theme.

Time	Activity
08:00 to 09:00	Breakfast at hotel
09:00 to 11:30	Visit to Tata Electronics: semiconductor manufacturing facility and India's emerging chip ecosystem
12:00 to 13:30	Lunch
14:00 to 16:00	Visit to Tata Quantum Facility: quantum computing research and India's national quantum mission
16:30 to 18:00	Visit to Qualcomm Innovation Lab Bengaluru: 5G, AI chips, and semiconductor R&D ecosystem
19:30 onwards	Group dinner — recommended at a Bengaluru signature restaurant

Saturday, 23 January 2027 — Bengaluru: Healthcare, Technology and Departures

The final day offers a visit to Tata's digital healthcare platform and a broader conversation on Bengaluru's technology ecosystem, before delegates depart individually.

Time	Activity
08:00 to 09:00	Breakfast at hotel
09:30 to 11:30	Visit to Tata 1mg: digital healthcare platform, telemedicine, and India's healthcare digitisation agenda
12:00 to 13:30	Farewell lunch hosted by TCS Corporate Affairs team
	Individual departures

11 August 2026

Organisation profiles

Brief profiles of the key organisations on the programme itinerary are provided below to assist delegates in preparing for engagements.

Mumbai

Tata Group — Bombay House

Founded by Jamsetji Nusserwanji Tata in 1868, the Tata Group is one of India's largest and most internationally recognised conglomerates. With revenues of approximately USD 165 billion and operations in over 100 countries, it spans automotive (Tata Motors, Jaguar Land Rover), technology (TCS), steel (Tata Steel), hospitality (IHCL/Taj Hotels), consumer (Tata Consumer Products, Trent), and emerging sectors

including semiconductors and electric vehicles. Bombay House, on Hutatma Chowk in Fort, Mumbai, has been the group's headquarters since 1924.

Tata Consultancy Services (TCS)

TCS is a global leader in IT services, consulting, and business solutions with revenues of approximately USD 29 billion and a workforce of over 600,000 across 55 countries. It is a key enabler of digital transformation for enterprises worldwide and is the second-most-valuable IT services company by market capitalisation. The TCS Executive Briefing Centre at Banyan Park, Mumbai, offers an immersive showcase of the company's capabilities across artificial intelligence, cloud, cybersecurity, and industry-specific solutions.

Confederation of Indian Industry (CII) — Western Region

The Confederation of Indian Industry is India's largest industry association, with over 9,000 member companies. The Western Region chapter, headquartered in Mumbai, represents the business community of Maharashtra, Gujarat, and Goa — among India's most economically productive states. CII plays a central role in shaping policy, fostering industry-government dialogue, and connecting international business delegations with Indian counterparts.

Maharashtra State Government

Maharashtra is India's most industrialised state and the largest contributor to national GDP. Mumbai, its capital, is India's financial centre. The state has been an aggressive destination for foreign direct investment, with major initiatives in infrastructure (Mumbai Metro, Mumbai-Pune Expressway), manufacturing corridors, and the services sector. Senior government officials will share perspectives on Maharashtra's investment climate, policy priorities, and strategic positioning within India's national development agenda.

IHCL — Taj Hotels

The Indian Hotels Company Limited (IHCL) is the hospitality arm of the Tata Group and one of Asia's largest and most iconic hotel companies. Its flagship brand, Taj Hotels, was founded in 1903 with the opening of The Taj Mahal Palace in Mumbai. IHCL today operates over 300 hotels across 13 countries under four brands: Taj, SeleQtions, Vivanta, and Ginger. The company is pioneering sustainable luxury hospitality and has consistently been recognised as India's strongest hospitality brand.

Zudio — Trent Limited

Zudio is a fast-fashion retail brand operated by Trent Limited, the retail arm of the Tata Group. Launched in 2016, it has grown to become one of India's fastest-growing retail chains, with over 600 stores. Zudio targets the mass-premium segment with trend-driven apparel at accessible price points, and is widely seen as India's home-grown response to global fast fashion. Trent also operates Westside, a more premium retail format, and Zara under franchise in India.

Pune

Tata Motors — Jaguar Land Rover India

Tata Motors is India's largest automobile manufacturer and the owner of Jaguar Land Rover, acquired from Ford in 2008. The Pimpri facility in Pune serves as the company's primary manufacturing and engineering hub in India, producing commercial vehicles, passenger cars, and electric vehicles. The plant also houses the Jaguar Land Rover India operations, including a design and engineering centre. Tata Motors is leading India's electric vehicle transition, with EV models including the Nexon EV and Punch EV.

among India's top-selling electric cars.

Serum Institute of India

The Serum Institute of India is the world's largest vaccine manufacturer by volume, producing over 1.5 billion doses annually. Founded in 1966 by Cyrus Poonawalla in Pune, it produces vaccines for over 170 countries, including those for measles, polio, hepatitis B, and COVID-19 (under the Oxford-AstraZeneca partnership). The Institute played a pivotal role during the global pandemic, supplying vaccines to COVAX and low- and middle-income countries at scale, cementing India's position as the world's pharmacy.

Forbes Marshall

Forbes Marshall is a Pune-based precision engineering group with global operations across steam engineering, process instrumentation, and industrial automation. Founded in 1926, it supplies steam systems to major industries including pharmaceuticals, food, textiles, chemicals, and power generation worldwide. The company is known for its engineering rigour, R&D culture, and emphasis on sustainable industrial processes. It is a strong example of India's deep engineering capabilities in the B2B manufacturing sector.

Nyanta University

Nyanta University is a private university in Pune established through the initiative of members of the Confederation of Indian Industry, designed to bridge industry needs with academic excellence. The university emphasises applied learning, entrepreneurship, and industry collaboration, with programmes aligned to the demands of India's rapidly evolving economy. It represents a distinctive model of industry-led higher education and offers insights into how India is rethinking the relationship between business and the academy.

Bengaluru

Tata Electronics — Semiconductor Manufacturing

Tata Electronics is the Tata Group's manufacturing arm in electronics and semiconductors. It operates one of India's largest iPhone assembly facilities in partnership with Apple through its acquisition of Wistron India in 2023. The company is central to India's semiconductor strategy under the India Semiconductor Mission, with announced investments in chip fabrication and display manufacturing facilities. The Bengaluru operations showcase India's ambition to build a vertically integrated electronics manufacturing ecosystem.

Tata Quantum Facility

The Tata Group's quantum computing research facility in Bengaluru is part of India's National Quantum Mission, announced in 2023 with an outlay of INR 6,000 crore over five years. The facility conducts research in quantum computing hardware, algorithms, and applications, with potential use cases in cryptography, drug discovery, financial modelling, and materials science. India is positioning itself as a significant player in the global quantum technology race, with TCS and the Tata Group as central industrial partners.

Qualcomm Innovation Lab — Bengaluru

Qualcomm's Bengaluru Innovation Lab is one of the company's largest engineering centres outside the United States, with over 3,000 engineers working on 5G, AI semiconductor design, IoT, and automotive connectivity. Bengaluru is central to Qualcomm's global R&D strategy, particularly in developing next-generation Snapdragon chips and AI-enabled edge computing solutions.

Tata 1mg

Tata 1mg is India's leading digital healthcare platform, acquired by the Tata Group in 2021. It offers online pharmacy services, diagnostic bookings, telemedicine consultations, and health content across India. With a base of over 50 million registered users, the platform is at the forefront of India's healthcare digitisation agenda. Headquartered in Bengaluru, Tata 1mg exemplifies how the Tata Group is deploying technology to address large-scale social needs in health access and affordability.

Partners

Study Tour Partner

